## A Study on Employee Welfare Measures in (Bhel), Ramchandrpuram, Hyderabad

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**Abstract**: In this study the operation function in the human resource department are analyzed through contribution of employees and their opinion about the function performed by the employees and their opinion about the function performed by the HR department in Bharat Heavy Electricals Limited (BHEL), Ramchandrapuram, and Hyderabad. The employees in the organization are directly interviewed and related data's were collected through questionnaire. The study was conducted to know the impact of employee welfare facilities on employee work satisfaction. Welfare is the provision of a minimal level

of well-being and social support for all citizens. Organization provides welfare facilities to their employees to keep their motivation levels high. The primary objective of the study is to measure the levels of satisfaction of employees with regards to welfare facilities and to suggest some measures for improving welfare measures in organization. Researchers were supported by sampling 100 employees from various departments. Data was collected through the structured welfare measures questionnaire. The data's are analyzed through parentage analysis and correlation method.

**Index Terms**: Welfare measures, employee satisfaction, employee welfare facilities, organization.

## I. INTRODUCTION

Employee welfare means anything that can be done for the comfort and improvement, intellectual or social, of the employees over and above the wages paid which is not a necessity of the industry. Organization provides welfare facilities to their employees to keep their motivation levels high. The employee welfare measures are classified into Two categories viz. statutory and non-statutory welfare measures. The statutory measures are those measures that are compulsory provide by an organization as compliance to the law governing employee health and safety, these includes: canteen facilities, drinking water, proper and sufficient lighting, facilities for sitting, changing rooms, first aid appliances, latrines and urinals, washing places, spittoons and rest rooms. Non statutory welfare measures may include: personal health care, flexi-time, employee assistance programs. The non-statutory measures differ from organization to organization and from industry to

Industry. Some of the facilities are services which fall within the preview of employees welfare include adequate canteen facilities, accommodation arrangements, and recreational facilities, medical facilities, transport facilities, for travelling from & to the place of work. The fundamental purpose of employee's welfare is to enrich the life of employees and to remain them joyful and conducted that helps to development of organization. Every organization should provide statutory and non-statutory welfare measures but some organization provides some more welfare facilities to the employees and their of work life. If people don't want to work, it is impossible for every organization to attain its goals. The welfare measures are more important for every employee, without welfare measures employee can nit work effectively in the organization.

#### **II. OBJECTIVES OF THE STUDY**

1. To study the welfare measures at BHEL.

2. To measure level of satisfaction of employees with regard to welfare facilities.

3. To suggest some measures for improving welfare measures in organization.

#### **III. REVIEW OF LITERATURE**

**Grover Chris (2003),** in his paper 'welfare measures'-A study on new labor's welfare program to reconstitute the army of labor. So it is able to fulfill its role in managing economic stability. The labor is as cheap as possible for employee through various direct and indirect wages and requiring more benefits for paid employment.

**Meenakshi Yadav (2013),** in his paper 'welfare measures'-A study on analysis of workers reveals the welfare measures in the corporate sector. The factor analysis model has various issues for labor welfare into eight factors. These are: loans and compensation facilities, education, housing, subsidized food, better working environment, stability of work force and provision of cooperative societies. In order to maintain good industrial relations in the organizations, these types of welfare facilities can maintain a long way efficiency in the organizations. The corporate sector should maintain a good provision of welfare measures for the workers.

**Poongavanam** (2011), in his paper 'labor welfare measures'-He studied on labor welfare measures in Anglo French Textiles. He finalized that welfare work in any industry should improve the working and living conditions of workers and their families. The concept of labor welfare varies from time to time, region to region, industry to industry and country to country, depending upon various factors 77such as educational level, social customs, and degree of industrialization and general standard of socio-economic development.

**Rajwant Singh (1987),** in his paper 'labor welfare measures' -A study on implementation of labor welfare measures must overcome, before the dawn of the new century. This country can finds the ways of people's meeting for basic needs like sources of income, food, education, housing, health and hygiene.

**Swapna (2011),** in his paper, 'labor welfare measures'-A study on social responsibility in light of labor welfare with special reference to Singareni Collieries Company Limited. The linkages involved in employee welfare have been addressed with implications for labor welfare. The concept of social responsibility has been compared with economic welfare. Conceptually and operationally, labor welfare can achieve through social responsibility, which in turn is closely 76 linked to the concept of social welfare. Hence in this process, it is understood the importance of social responsibility towards labor welfare.

Vijaya Banu and Ashifa (2011), in his paper, 'labor welfare measures'-A study on labor welfare measures thus the various dimensions of matter was received from the labors. It highlights the perception and levels of satisfaction in various labors welfare measures and these methods to improve the welfare schemes in Public Sector Transport Corporation.

#### **IV. RESEARCH METHODOLOGY**

Research is an art of scientific investigation. It is a movement from the known to unknown. It is a systematic method of findings solution to a problem. Search for knowledge through objective. It comprises of defining and redefining problems, Formulating hypothesis, and suggested solutions.

Research is also defined as search for knowledge through objectives and systematic method of finding solutions to a problem.

## **V. DATA COLLECTION METHOD:**

After identifying the research objectives the next step is to identify the methodology for data collection.

#### **PRIMARY DATA:**

The primary data is collected by a questionnaire in BHEL Ltd circulated among the employees to collect information.

#### SECONDARY DATA:

The secondary data has been collected from:

1. Reviews of books, Digital libraries, journals, online database on other web resources. Proceeding of seminars / conferences reports-standing conference of public enterprises (scope)

#### **RESEARCH TOOLS:**

A structured questionnaire has been prepared to get the relevant information from the respondents. The questionnaire consists of a variety of questions presented to the respondents for their response. The various types of questions are used in this survey are:

- 1. Open ended questions
- 2. Closed ended questions

3. Multiple choice questions

#### SAMPLE SIZE:

The sample size chosen for this study is 100.

| HR                     | - 15   |
|------------------------|--------|
| Assistant eng          | - 10   |
| Electrical engineering | g – 10 |
| Master technician      | - 35   |
| Sr. Eng                | - 5    |
| Accounts               | - 25   |
|                        |        |

The sampling type involves selection of particular units, which represents the universe.

#### STATISTICAL METHODS USED

- 1. Bars & charts
- 2. Percentage analysis

## STATISTICALS TOOLS USED 1. Correlation Test

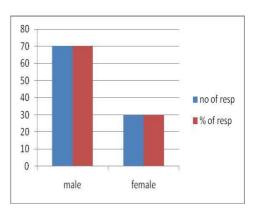
## VI. RESULTS AND INTERPRETATION

The various data that were collected during the survey in BHEL that are tabled below.

#### Table1: Gender wise classification of employees

| Gender | No of<br>Respondents | Percentage |
|--------|----------------------|------------|
| Male   | 70                   | 70%        |
| Female | 30                   | 30%        |
| Total  | 100                  | 100        |

#### **Chart.1.Gender wise Classification of Employees**



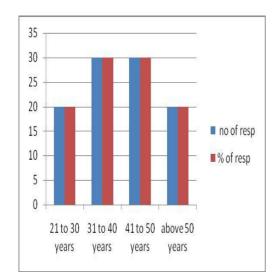
Interpretation:

By the survey collected from the questionnaire in BHEL 70% of the respondents are male and 30% of the respondents are female.

| Age in       | No of       | % of        |
|--------------|-------------|-------------|
| years        | Respondents | Respondents |
| 21-30 years  | 20          | 20%         |
| 31- 40 years | 30          | 30%         |
| 41- 50 years | 30          | 30%         |
| Above 50     | 20          | 20%         |
| years        |             |             |
| Total        | 100         | 100         |

#### Table 2: Age wise classification of employees

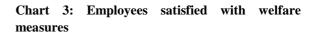
## Chart 2: Age wise classification of employees

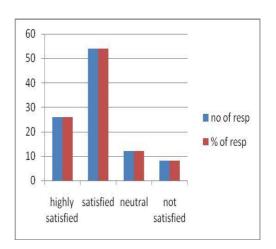


### Interpretation:

By the survey collected from the questionnaire in BHEL 30% of the respondents are between (31-40) years, 30% of the respondents are between (41-50) years, 20% of the respondents are between above 50, 20% of the respondents are between (21-30) years. Table 3: Employees satisfied with welfare measures

| Opinion          | No of<br>Respondents | % of<br>Respondents |
|------------------|----------------------|---------------------|
| Highly satisfied | 26                   | 26%                 |
| Satisfied        | 54                   | 54%                 |
| Neutral          | 12                   | 12%                 |
| Not satisfied    | 8                    | 8%                  |
| Total            | 100                  | 100                 |





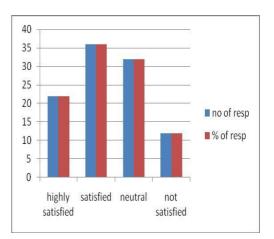
### Interpretation:

By the survey collected from the questionnaire in BHEL, 54% of the respondents are satisfied, 26% of the respondents are highly satisfied, 12% of the respondents are Neutral, and 8% of the respondents are not satisfied.

## Table 4: Is Employees satisfied with sufficient no of spittoons placed with hygienic conditions

| Opinion          | No of<br>Respondents | % of<br>Respondents |
|------------------|----------------------|---------------------|
| Highly satisfied | 22                   | 22%                 |
| Satisfied        | 36                   | 36%                 |
| Neutral          | 32                   | 32%                 |
| Not satisfied    | 12                   | 12%                 |
| Total            | 100                  | 100                 |

Chart 4: Is Employees satisfied with sufficient no of spittoons placed with hygienic conditions

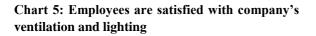


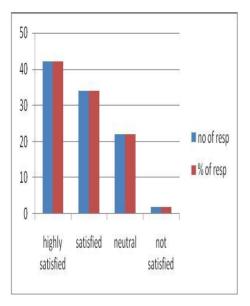
Interpretation:

By the survey collected from the questionnaire in BHEL, 36% of the respondents are satisfied, 32% of the respondents are neutral, 22% of the respondents are highly satisfied, and 12% of the respondents are not satisfied.

| Table 5: Employees are sat | isfied with company's |
|----------------------------|-----------------------|
| ventilation and lighting   |                       |

| Opinion          | No of<br>Respondents | % of<br>Respondents |
|------------------|----------------------|---------------------|
| Highly satisfied | 42                   | 42%                 |
| Satisfied        | 34                   | 34%                 |
| Neutral          | 22                   | 22%                 |
| Not<br>satisfied | 2                    | 2%                  |
| Total            | 100                  | 100                 |





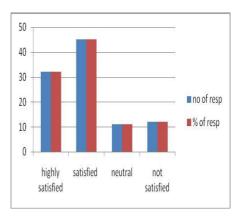
Interpretation:

By the survey collected from the questionnaire in BHEL, 42% of the respondents are highly satisfied, 34% of the respondents are satisfied, 22% of the respondents are neutral, 2% of the respondents are not satisfied.

Table 6: Is Social Security Benefits (Gratuity, PF,Insurance, etc) was satisfied by employees?

| Opinion          | No of<br>Respondents | % of<br>Respondents |
|------------------|----------------------|---------------------|
| Highly satisfied | 32                   | 32%                 |
| satisfied        | 45                   | 45%                 |
| Neutral          | 11                   | 11%                 |
| Not<br>satisfied | 12                   | 12%                 |
| Total            | 100                  | 100                 |

Chart 6: Is Social Security Benefits (Gratuity, PF, and Insurance etc) was satisfied by employees



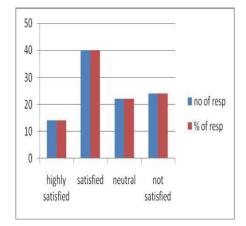
Interpretation:

By the survey collected from the questionnaire in BHEL, 45% of the respondents are satisfied, 32% of the respondents are highly satisfied, 11% of the respondents are neutral and 12% of the respondents are not satisfied.

Table 7: Providing drinking water facility issatisfied by employees in company

| Opinion          | No of<br>Respondents | % of<br>Respondents |
|------------------|----------------------|---------------------|
| Highly satisfied | 14                   | 14%                 |
| Satisfied        | 40                   | 40%                 |
| Neutral          | 22                   | 22%                 |
| Not<br>satisfied | 24                   | 24%                 |
| Total            | 100                  | 100                 |

Chart 7: Providing drinking water facility is satisfied by employees in company



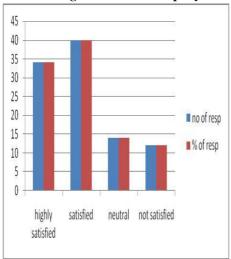
Interpretation:

By the survey collected from the questionnaire in BHEL, 40% of the respondents are satisfied, 24% of the respondents are not satisfied, 22% of the respondents are neutral and 14% of the respondents are highly satisfied.

Table 8: How employee is satisfied about the career growth in the company

| Opinion          | No of       | % of        |  |
|------------------|-------------|-------------|--|
|                  | Respondents | Respondents |  |
| Highly satisfied | 34          | 34%         |  |
| Satisfied        | 40          | 40%         |  |
| Neutral          | 14          | 14%         |  |
| Not satisfied    | 12          | 12%         |  |
| Total            | 100         | 100         |  |

Chart 8: How employee is satisfied about the career growth in the company



Interpretation:

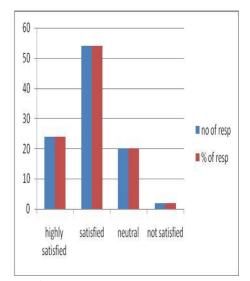
By the survey collected from the questionnaire in BHEL, 40% of the respondents are satisfied, 34% of

the respondents are highly satisfied, 14% of the respondents are neutral and 12% of the respondents are not satisfied.

| Table 9: | The medical    | facilities | provided | by | the |
|----------|----------------|------------|----------|----|-----|
| BHEL are | e satisfied by | employees  | 5        |    |     |

| Opinion          | No of<br>Respondents | % of<br>Respondents |
|------------------|----------------------|---------------------|
| Highly satisfied | 24                   | 24%                 |
| Satisfied        | 54                   | 54%                 |
| Neutral          | 20                   | 20%                 |
| Not satisfied    | 2                    | 2%                  |
| Total            | 100                  | 100                 |

Chart 9: The medical facilities provided by the BHEL are satisfied by employees



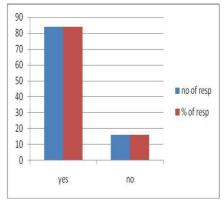
Interpretation:

By the survey collected from the questionnaire in BHEL, 54% of the respondents are satisfied, 24% of the respondents are highly satisfied, 20% of the respondents are neutral and 2% of the respondents are not satisfied.

| Table  | 10: | The  | employees     | who   | are  | satisfied | with |
|--------|-----|------|---------------|-------|------|-----------|------|
| health | and | safe | ty facilities | provi | ided | by BHEL   |      |

| Opinion | No of<br>Respondents | % of<br>Respondents |
|---------|----------------------|---------------------|
| Yes     | 84                   | 84%                 |
| No      | 16                   | 16%                 |
| Total   | 100                  | 100                 |

Chart 10: The employees who are satisfied with health and safety facilities provided by BHEL



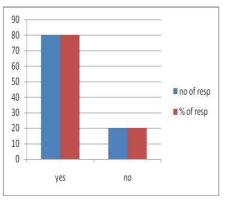
Interpretation:

By the survey collected from the questionnaire in BHEL, 84% of the respondents are satisfied with health and safety facilities, 16% of the respondents are not satisfied with health and safety facilities.

Table 11: Opinion about quarters provided by thecompany for employees

| Opinion | No of       | % of        |
|---------|-------------|-------------|
|         | Respondents | Respondents |
| Yes     | 80          | 80%         |
| No      | 20          | 20%         |
| Total   | 100         | 100         |

Chart 11: Opinion about quarters provided by the company for employee



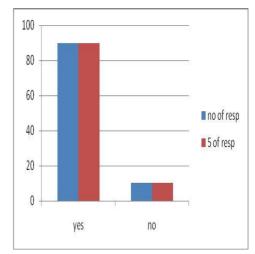
Interpretation:

By the survey collected from the questionnaire in BHEL, 80% of the respondents are satisfied with quarters and 20% of the respondents are dissatisfied with quarters provided by the company.

Table 12: Opinion on the canteen facilities

| Opinion | No of<br>Respondents | % of<br>Respondents |
|---------|----------------------|---------------------|
| Yes     | 90                   | 90%                 |
| No      | 10                   | 10%                 |
| Total   | 100                  | 100                 |

#### **Chart 12: Opinion on the canteen facilities**

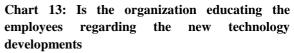


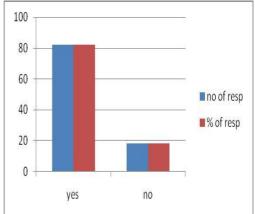
Interpretation:

By the survey collected from the questionnaire in BHEL, 90% of the respondents are satisfied with the canteen facilities and 10% of the respondents are dissatisfied.

Table 13: Is the organization educating theemployeesregardingthenewtechnologydevelopments

| Opinion | No of       | % of        |  |  |
|---------|-------------|-------------|--|--|
|         | Respondents | Respondents |  |  |
| Yes     | 82          | 82%         |  |  |
| No      | 18          | 18%         |  |  |
| Total   | 100         | 100         |  |  |





Interpretation:

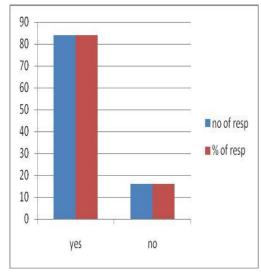
By the survey collected from the questionnaire in BHEL, 82% of the respondents are feels that new technology provided by the organization is

satisfactory and 18% of the respondents feel that new technology provided by the organization is not satisfactory.

Table 14: Is the company is taking proper precautions steps in disposal of the waste and effluents

| Opinion | No of<br>Respondents | % of<br>Respondents |
|---------|----------------------|---------------------|
| Yes     | 84                   | 84%                 |
| No      | 16                   | 16%                 |
| Total   | 100                  | 100                 |

Chart 14: Is the company is taking proper precautions steps in disposal of the waste and effluents



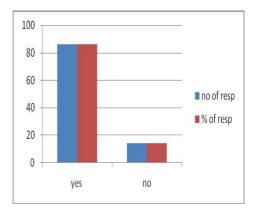
Interpretation:

By the survey collected from the questionnaire in BHEL, 84% of the respondents are satisfied with disposal of waste and effluents and 16% of the respondents are not satisfy with disposal of waste and effluents.

Table 15: Non-statutory Benefits (Conveyances,<br/>Housing, and leaves/travel concession) welfare<br/>measures are beneficial to employees

| Opinion | No of<br>Respondents | % of<br>Respondents |  |  |
|---------|----------------------|---------------------|--|--|
| Yes     | 86                   | 86%                 |  |  |
| No      | 14                   | 14%                 |  |  |
| Total   | 100                  | 100                 |  |  |

Chart 15: Non-statutory Benefits (Conveyances, Housing and leaves/travel concession) welfare measures are beneficial to employees



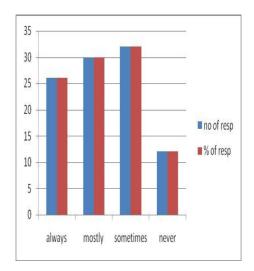
Interpretation:

By the survey collected from the questionnaire in BHEL, 86% of the respondents are feels that non-statutory benefits are beneficial to employees and 14% of the respondents are feels that non-statutory benefits are not beneficial to them.

# Table 16: Does the canteen and work place are maintained with hygienic conditions

| Opinion   | No of       | % of        |  |
|-----------|-------------|-------------|--|
|           | Respondents | Respondents |  |
| Always    | 26          | 26%         |  |
| Mostly    | 30          | 30%         |  |
| Sometimes | 32          | 32%         |  |
| Never     | 12          | 12%         |  |
| Total     | 100         | 100         |  |

Chart 16: Does the canteen and work place are maintained with hygienic conditions



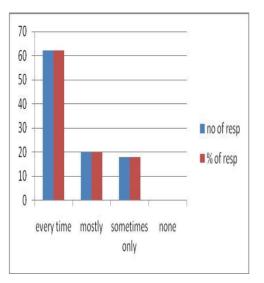
Interpretation:

By the survey collected from the questionnaire in BHEL, 32% of the respondents are told sometimes canteen are maintained in hygienic condition, 30% of the respondents told that mostly canteens are maintained with hygienic conditions, 26% of the respondents told that always canteens are maintained with hygienic conditions, 12% of the respondents told that canteens are not maintained with hygienic conditions.

| Table 17: Opinion | about | first | aid | box | is | available to |
|-------------------|-------|-------|-----|-----|----|--------------|
| employees         |       |       |     |     |    |              |

| Opinion           | No of<br>Respondents | % of<br>Respondents |
|-------------------|----------------------|---------------------|
| Every time        | 62                   | 62%                 |
| Mostly            | 20                   | 20%                 |
| Sometimes<br>only | 18                   | 18%                 |
| None              | 0                    | 0%                  |
| Total             | 100                  | 100                 |

Chart 17: Opinion about first aid box is available to employees



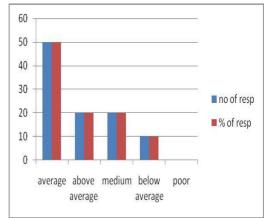
Interpretation:

By the survey collected from the questionnaire in BHEL, 62% of the respondents are told that every time first aid box is available, 20% of the respondents are told that mostly first aid box is available, 18% of the respondents are told that sometimes only first box is available.

## Table 18: Rate the hygienic conditions in latrines and urinals

| Opinion       | No of<br>Respondents | % of<br>Respondents |
|---------------|----------------------|---------------------|
| Average       | 50                   | 50%                 |
| Above average | 20                   | 20%                 |
| Medium        | 20                   | 20%                 |
| Below average | 10                   | 10%                 |
| Poor          | 0                    | 0%                  |
| Total         | 100                  | 100                 |

Chart 18: Rate the hygienic conditions in latrines and urinals

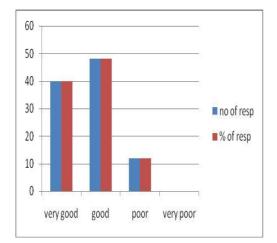


#### Interpretation:

By the survey collected from the questionnaire in BHEL, 50% of the respondents are told that average hygienic conditions in latrines and urinals, 20% of the respondents are told that above average hygienic conditions in latrines and urinals, 20% of the respondents are told that medium hygienic conditions in latrines and urinals, 10% of the respondents are told that below average hygienic conditions in latrines and urinals. Table 19: Opinion on relationship between employer and employee in BHEL

| Opinion   | No of       | % of        |
|-----------|-------------|-------------|
|           | Respondents | Respondents |
| Very      | 40          | 40%         |
| good      |             |             |
| Good      | 48          | 48%         |
| Poor      | 12          | 12%         |
| Very poor | 0           | 0%          |
| Total     | 100         | 100         |

Chart 19: Opinion on relationship between employer and employee in BHEL



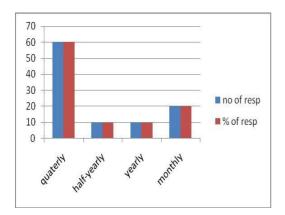
Interpretation:

By the survey collected from the questionnaire in BHEL, 48% of the respondents are feels that there is a good relationship between employer and employee in the organization, 40% of the respondents told that there is very good relationship between employer and employee in the organization, 12% of the respondents are feels that poor relationship between employer and employee in the organization.

## Table 20: Opinion about management conduct health checkups?

| Opinion     | No of       | % of        |
|-------------|-------------|-------------|
|             | Respondents | Respondents |
| Quarterly   | 60          | 60%         |
| Half-yearly | 10          | 10%         |
| Yearly      | 10          | 10%         |
| Monthly     | 20          | 20%         |
| Total       | 100         | 100         |

## Chart 20: Opinion about management conduct health checkups?



Interpretation:

By the survey collected from the questionnaire in BHEL, 60% of the respondents are told that organization is conducting quarterly health checkups, 20% of the respondents told that organization is conducting monthly health checkups, 10% of the respondents are told that organization is conducting half-yearly health checkups and 10 % of the respondents are told that organization is conducting yearly health checkups.

## VII. STATISTICAL ANALYSIS

### **Hypothesis Test:**

H0: There is a significant relationship between employee satisfaction and welfare measures.

H1: There is no significant relationship between employee satisfaction and welfare measures.

## **CORRELATION TEST:**

| Opinion          | No of<br>respondents | Rank (x) |
|------------------|----------------------|----------|
| Highly satisfied | 26                   | 2        |
| Satisfied        | 54                   | 1        |
| Neutral          | 12                   | 3        |
| Not satisfied    | 8                    | 4        |
| Total            | 100                  |          |

| Opinion          | No of       | Rank Y |
|------------------|-------------|--------|
|                  | respondents |        |
| Highly satisfied | 32          | 2      |
| Satisfied        | 45          | 1      |
| Neutral          | 11          | 4      |
| Not satisfied    | 12          | 3      |
| Total            | 100         |        |

Correlation value: 0.8 Table value: 0.878

#### Note:

Correlation value is 0.8 is less than the table value 0.878 where there we accept the hypothesis and reject null hypothesis. Hence we have relation.

### VIII. FINDINGS

- Majority of the employees are satisfied with the welfare measures offered by BHEL.
- The employees are satisfied with the health and safety facilities provided by BHEL as it is agreed by 84% of the employees.
- Always the canteen and work places are maintained with hygienic conditions in BHEL.

- To a maximum extent the first aid box with prescribed contains are available to the employees. Majority of the employees feel that the social security benefits (gratuity, PF, Insurance, etc) are good.
- Drinking water facilities provided in the company are satisfied by many employees in the organization.
- After the questionnaire is collected I found that many of the employees are satisfied about the career growth in the company.
- Medical facilities provided by BHEL are satisfied by many employees.
- Majority of the employees are satisfied with health and safety facilities provided by BHEL.
- 80% of employees are satisfied by quarters provided by company.
- Majority of the employees are satisfied by canteen facilities provided by BHEL.
- The organization is educating the employees regarding the new technology developments it is agreed by highest number of employees.
- Highest number of employees feel that non statutory benefits (Conveyances, housing, and leaves/travel concession) welfare measures are beneficial in the organization.
- Most of the respondents feel that canteen and work place are maintained with hygienic conditions.
- There is a relationship between employer and employee in the organization.
- Majority of the health checkups conducted quarterly in the organization.

## **IX. SUGGESTION:**

Following are the suggestions for effectiveness of the employee welfare measures.

Company should be more committed to promote welfare facilities as it creates more productivity which in turns benefits the company. Health checkup, employee counseling, various health camps, hospitalization facilities should be better improved by conducting the health camps at least once in a month. The number of medical practitioners or physicians should be increased. Better and good working environment should be provided. The welfare measures are significant characteristics in each association which performs a very imperative role.

#### X. CONCLUSION

The study of employee welfare measures and its impact on employee satisfaction at BHEL appears good. The management required to provide good facilities to all

employees in such way that employees become satisfied about employee welfare facilities. Where it leads to improve favorable effects of profitability and products of the organization. At last it can be conclude that the employee welfare facilities provided by the company to employees are satisfied and it is commendable, but still of scope is there for further improvement.

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